

R.I. Children's Cabinet

DECEMBER 3, 2015

10:30AM-12:00PM – DOA CONFERENCE ROOM A

Call To Order

- Announcements
- October 26 Meeting Minutes Adoption

Meeting Agenda

- Presentation of Strategic Plan
- Consideration of Strategic Plan
- Discussion regarding Outcomes-Driven Budgeting
- Collaborative Initiatives Update
- Public Comment

Children’s Cabinet Strategic Plan

1. Mission, Vision, Goals, Guiding Principles
2. Governance Strategies
3. Governance Metrics and Targets
4. Desired Outcomes for Children and Youth
5. Monitoring Progress: Objectives, Indicators & Dashboards
6. Partners
7. Timeline



Children’s Cabinet Strategic Plan: *Mission, Vision, Goals*

We, the leaders and agencies serving children and families in Rhode Island, come together to ensure that our children and youth have opportunities for safe, healthy and bright futures. By providing the overarching leadership and holistic approach necessary to improve the well-being of our children and youth, we set our State on a path toward a more stable and successful future.

All Rhode Island children have an opportunity for safe, healthy and bright futures.



Children’s Cabinet Strategic Plan: *Guiding Principles*

- Leadership from the top.
- The State has a responsibility.
- Cross-agency communication and coordination improves service delivery.
- Smart use of data improves outcomes for children and youth.
- Strong partnerships make a positive impact on children and youth.
- Informing and engaging the public is key to future success.

Children’s Cabinet Strategic Plan: *Governance Strategies*

- A Common Agenda
- Shared Measurement & Accountability
- Continuous Communication & Mutually Reinforced Activities
- Coordinated Budget Development
- Public Engagement

Children’s Cabinet Strategic Plan: *Governance Metrics*

Strategy	Strategy Metrics	2015-16 Targets
A Common Agenda	# of agency partnerships initiated by the Cabinet to improve service delivery.	3
	# of Cabinet initiatives/efforts launched to achieve objectives.	3
	# of RFPs issued that call for progress toward desired outcomes.	11
	# of grants awarded to the State of Rhode Island that advance the Cabinet’s desired outcomes for children and utilize interagency collaborative efforts to develop and implement practice change.	2+
	# of joint presentations, testimony submissions, and reports provided to the General Assembly related to desired outcomes for children and youth.	2
Shared Measurement & Accountability	# of data-sharing needs identified to guide policy and service delivery.	10+
	# of interagency data sharing opportunities seized to improve outcomes.	3
	# of shared Cabinet metrics that are disaggregated by race and income.	10+
	# of research partners engaged to analyze data and develop interventions.	3
Continuous Communication	Rate of improvement toward desired outcomes for children and youth.	100%
	Rate of attendance by Cabinet members at monthly meetings.	90/94%
	# of workgroups convened to forward Cabinet-specific initiatives.	5+
Coordinated Budget Development	# of requests by workgroups / taskforces heard and considered by Cabinet.	8
	# of emerging issues impacting children presented to and by the Cabinet.	3
	# of agencies utilizing resource maps to guide investments in children.	10+
Public Education and Engagement	# of new funds secured from the federal government with Cabinet support.	100%
	# of Children’s Cabinet initiatives funded through the state budget.	2+
	# of Children’s Cabinet initiatives funded through public-private partnerships.	100%
	# of budget efficiencies achieved through cross-agency coordination.	3+
	# of reports or issue briefs produced by Cabinet for public dissemination.	2
	# of state-wide public engagement campaigns coordinated across agencies.	3
	# of Children’s Cabinet meetings or events during which members hear directly from children, youth, and families.	4-5

Children’s Cabinet Strategic Plan: *Desired Outcomes for Children and Youth*



Children's Cabinet Strategic Plan: *Public Comment*

- "The draft strategic plan is an excellent example of how the collective power of data, state policy, and collaboration across state departments serving children, youth and families can be leveraged to identify positive outcomes for Rhode Islanders."
- "RI is fortunate to have current leadership with commitment and focus on children's well-being, and full inclusion and collaboration with many stakeholders invested in improving outcomes for all children."
- "The plan has a long view, and hits many important specifics of kids' healthy development, including their need for safety, behaviorally support, good education, civic engagement and stable families."
- "Among [the plan's] strengths, [it] proposes an integrated children's budget (a laudable goal we've tried twice before) but doesn't make precise budget analysis an obsession or a condition for action."

Children's Cabinet Strategic Plan: *Public Comment*

- "We recommend looking at the # of approved claims for Temporary Caregiver's Insurance for a new child." Paid Family Leave is an important economic support for families with children and Rhode Island is a national leader in this area."
- "The number/rate of maltreated children is a better indicator of child outcomes than open [child welfare] cases. Tracking open cases may cause child welfare agencies to close cases prematurely, so the number/rate is the preferred measure."
- "We must understand and do more to support nurturing neighborhoods, nearby friends, faith communities, etc. as resources for families raising children. We should study child development at a very local level, and find ways to build up safer, more enriching local places for kids to grow."
- "Could trends in the Youth Risk Behavioral Survey drive thoughts and collaborations for preventative mental health services, substance use, or reproductive health services? ... With a collective impact strategy, we can have bold over arching goals and then together, think through how each agency can impact that goal."
- "[We] propose [use of] indicators and metrics that measure family experience, family's sense of wellbeing, and program improvements. Even with the best intentions, process can overshadow the experience and perceived "real world" success. An example of this occurs when eligibility for a program is increased for the benefit of children, but the enrollment or uptake of the new benefit does not increase – the intent of the policy initiative has not been met."

Children's Cabinet Strategic Plan: *Timeline*

Year 1 (July 2015-July 2016)

- Develop shared progress indicators and data dashboards for each of the Cabinet's desired outcomes and objectives for children and youth.
- Engage in shared data collection and analysis to track new metrics.
- Convene expert staff from Cabinet agencies to identify and outreach to workgroups focused on the Cabinet's desired outcomes and objectives for children.
- As developed, launch pilot initiatives to improve service delivery, achieve objectives and improve child and youth outcomes.
- By July 2016, identify full set of funding streams impacting children and youth and utilize resource maps to disaggregate streams by desired outcomes for children, departments, age-group, and other key indicators identified by the Cabinet.

Children's Cabinet Strategic Plan:
Timeline

Years 2 (July 2016-July 2017)

- Monitor annual progress toward desired outcomes using data dashboards.
- Engage research partners to develop governance and policy recommendations to address trends identified through data dashboards.
- Continue launching pilot initiatives as developed, and work to bring prior year pilots to scale.
- Utilize resource maps and data dashboards to inform agency budget development.
- Promote shared children's agenda amongst the General Assembly and public.

Children's Cabinet Strategic Plan:
Timeline

Years 3-5 (July 2017-2020)

- Continue monitoring annual progress toward desired outcomes using data dashboards.
- Continue launching and scaling pilot initiatives as developed.
- Continue to utilize resource maps and data dashboards to inform agency budget development.
- Seek new public/private funds to support targeted cross-agency initiatives.
- Informed by partner research and advocates, work together to promote budget and legislative changes, as needed.

Children's Cabinet Strategic Plan

Children's Cabinet Budget

STRATEGY: Coordinated Budget Development

- We will assess overall investments in children as we set annual budget priorities.
- We will develop and utilize child and youth resource maps to track spending toward desired outcomes, identify needed investments, and create efficiencies in budgetary planning across agencies.
- We will be creative and efficient in funding initiatives for children and youth by leveraging our unique capacity to secure federal funds, seeking cross-agency planning and implementation grants, and funding cross-agency trainings that are focused on improving outcomes for kids.

STRATEGY METRICS:

Coordinated	# of agencies utilizing resource maps to guide investments in children	10
Budget	# of new funds secured from the federal government with Cabinet support	TBD
Development	# of Children's Cabinet initiatives funded through the state budget	2+
	# of Children's Cabinet initiatives funded through public-private partnerships	TBD
	# of budget efficiencies achieved through cross-agency coordination	3+

TIMELINE:

- * By July 2016, identify full set of funding streams impacting children and youth and utilize resource maps to disaggregate streams by desired outcomes for children, departments, age-group, and other key indicators identified by the Cabinet.

Outcomes-Driven, Coordinated Budgeting Tools

Resource maps shine a light on what the real priorities are and gets people talking to one another about how they focus their resources.

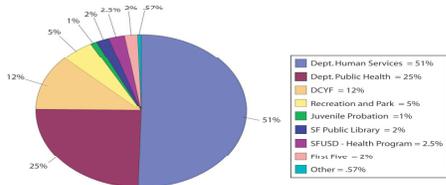


Resource Maps

- Balance a portfolio of investments
- Coordinate supports and services
- Maximize funding opportunities
- Advocate for additional investments

The Typical Government Centered Approach:
 what portion of our funds are spent on young people?

Allocation of Funds by City Department
 Allocation by City Department

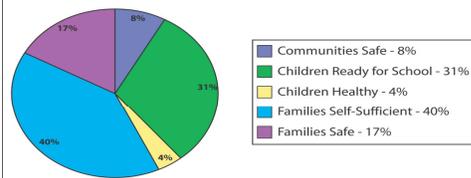


Source: www.cityofsanfrancisco.gov/Pubs/ncsp/03APR_04at_1123.pdf (November 2003)

Expenditures by Outcome Area

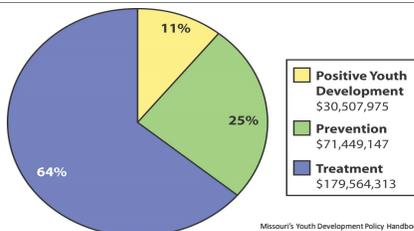
How diversified are the funding streams by outcome area?

Gross Expenditures \$573,319,080

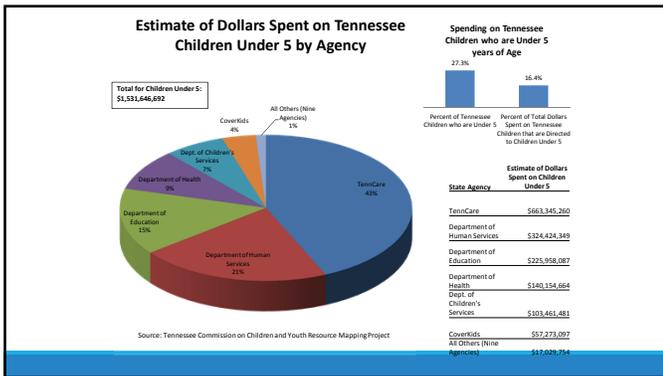


Identify and align spending with priorities:

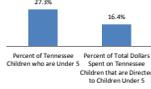
How is the budget spent on young people distributed by segment (i.e. spending on youth development, prevention or treatment)?



Missouri's Youth Development Policy Handbook
 2009

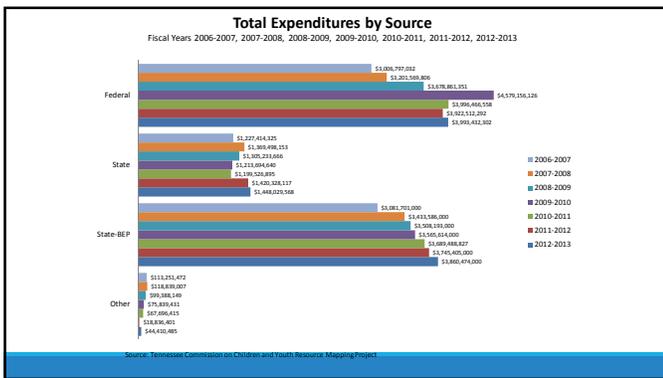


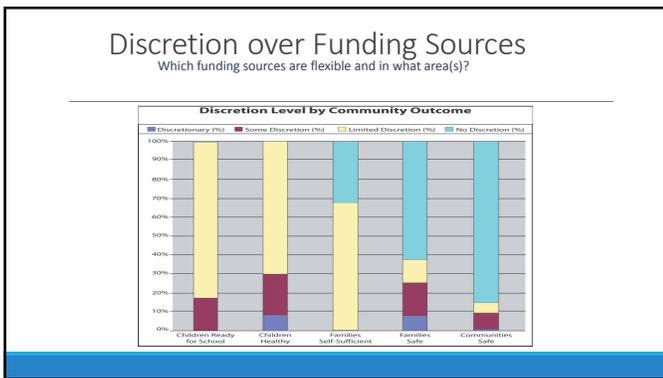
Spending on Tennessee Children who are Under 5 Years of Age

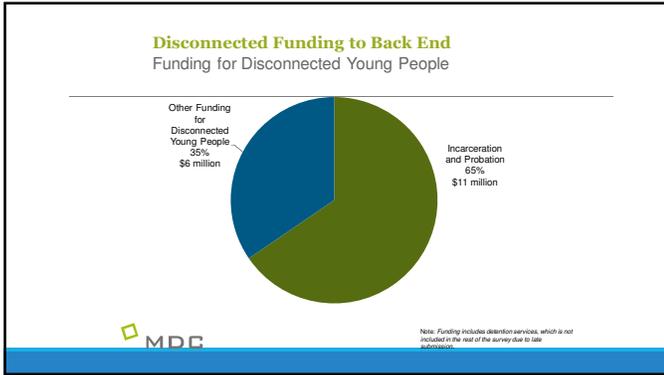


Estimate of Dollars Spent on Children Under 5

State Agency	Estimate of Dollars Spent on Children Under 5
TennCare	\$663,345,260
Department of Human Services	\$324,424,349
Department of Education	\$225,958,087
Department of Health	\$140,154,664
Dept. of Children's Services	\$103,463,481
CoverKids	\$57,273,097
All Others (Nine Agencies)	\$15,029,754







Questions worth answering:

- Missouri** - make the case for more youth development
- New Mexico** - align resources of the state departments
- Tennessee** - track spending over time and by outcome
- Durham, NC** - begin collective impact with knowledge
- Hennepin County, MN** - maximize funding for programs achieving outcomes
- New Orleans, LA** - learn what is being captured for opportunity youth
- Rhode Island** - ???

Outcomes-Driven, Coordinated Budgeting Tools

Resource Map Next Steps

- Define parameters
- Design questions that need to be answered
- Review existing state and federal budgets

Public Comment

Please contact Children's Cabinet Policy Director, Dacia Read, with questions, concerns or comments.
Dacia.Read@OHHS.RI.GOV
